

**Minutes of the CGLMC Ltd Full Meeting Held in the Boardroom, Links House on Monday
24th June 2024**

Present: C Yule (Chairman), I Frier, L Gordon, E Kelly, A McColgan, R Wardlaw, D Cheape, P Goudie, A McArtney, C McNicoll

In Attendance: M Wells (Chief Executive), A Simpson (Deputy Chief Executive), K Stott (Links Superintendent)

The meeting began at 1730 hours.

1. Apologies

D Cavellini, K Daly, S Duncan

2. Any Additional Agenda Items

A trustee asked to raise an additional question around visitors tee times on a Sunday. The Chairman stated that he could cover this item at the end of the CE Report.

3. Declaration of Interest

All trustees who are members of the golf clubs discussed in item 5.3, declared an interest.

4. Chief Executive's Report

The Chief Executive introduced his report and covered a point regarding Scottish golf tourism data gathered from US airports, indicating continued strong growth in the golf market with a 6% increase of the U.S. golf market year on year which is very positive for Carnoustie. He added that CGL are currently working with John Deere on a new television advert which will be aired during the 2025 John Deere Classic.

The Links Superintendent updated the board about borehole drilling. He explained that the first borehole was complete, cameras had been deployed down the hole and water samples sent away for testing. A further borehole will also be drilled closer to the pumping station.

The Deputy Chief Executive provided an update on the Buddon bridge replacement, confirming that the timeline would see completion prior to the Senior Open. The Links Superintendent confirmed that Richard Windows from The R&A had visited on behalf of The R&A and European Tour in relation to the Senior Open. He was very happy with the course and the rough, adding that it's the weather that dictates the length of the rough. The Chairman asked the Links Superintendent to pass on the trustees thanks to the Greenkeeping team.

The Chief Executive highlighted that all trustees had now had sight of initial thoughts regarding flood mitigation measures and possible developments that could take place on the golf courses. He explained that he would now like to engage with local stakeholders, initially Club Captains and elite players, to gather thoughts and ideas. He asked the board if they would approve this next step.

The trustees approved;

- i) The executive to engage with local stakeholders regarding flood mitigation and course development plans/ideas

A trustee asked about visitor times on a Sunday changing to 7-8 minute intervals instead of 10 minutes. The Deputy Chief Executive thanked him for the feedback and explained that there had been an error on the set up of the diary and that this error had affected some Sundays, the rest were set at 10-minute intervals.

5. Decision Papers

5.1. Northern Ladies Open 2025

The Tournament Convener provided context around the proposal and explained that although a meeting of the Tournament sub-committee did not take place, this decision paper had been circulated via email on the 6th May and the committee unanimously recommended this proposal be brought to the full board for approval.

The trustees approved;

- i) The Northern Ladies Open in 2025 as set out in the paper provided

5.2. Flood Mitigation

The Chief Executive explained that this proposal to set aside funds for flood mitigation investigation has been agreed by the full board via email on 18th April, and was now being brought to this meeting for the record.

The trustees approved;

- i) Costs up to a maximum of £30,000 be set aside for flood mitigation surveys and modelling as described within the report

5.3. Senior Open – Local Club Donation

The Chief Executive explained that this proposal for a one-off donation to two local golf clubs due to the withdrawal of food vouchers by this year's Senior Open, as described within the report, had been agreed by the majority of trustees via email on 25th April.

The trustees approved;

- i) The one-off donation to two local clubs as described within the report provided

6. Companies House

The Deputy Chief Executive stated that the Statutory accounts had been filed.

7. Approval of the CGLMC Ltd Full Board Minutes of 18th March 2024

Approved: D Cheape Seconded: L Gordon

7.1. Approval of CGLMC Ltd Confidential Minutes of 18th March 2024

Approved: D Cheape Seconded: E Kelly

7.2. Approval of CGLMC Ltd Confidential Minutes of the Special Meeting of 4th June 2024

Approved: I Frier Seconded: E Kelly

8. Greens & Environment Business

8.1. Approval of the Greens & Environment Minutes of 16th May 2024

Approved: P Goudie Seconded: L Gordon

8.2. Approval of Greens & Environment Confidential Minutes of 16th May 2024

Approved: R Wardlaw

Seconded: L Gordon

9. Finance Business

9.1 Finance Director's Executive Report

The Finance Director covered his report and highlighted a few areas, noting that advanced bookings for 2025 are strong. He noted that access to the Burnside was affected by bad weather at the start of the season and although golfers were transferred to the Buddon, some refunds had to be accommodated.

He mentioned that the Halfway House takings were strong and the staff had settled in well. The audit findings had been attached to the agenda and were duly noted by trustees. The Deputy Chief Executive also noted that the business had passed the covenant test comfortably.

9.3 Approval of the Finance Minutes of 20th May 2024

Approved: C McNicoll

Seconded: A McColgan

10. Tournament Business

The Tournament Convener brought to the trustees attention that although Super Saturday went very well, it was disappointing that some of the winners didn't either stay or return for the prize giving presentation. This can be discussed at the next Tournament meeting.

11. Community Benefits Business

11.1. Approval of the Community Benefits Minutes of 17th April 2024

Approved: C Yule

Seconded: E Kelly

11.2. Matters Arising Therefrom

The Community Benefits Convenor stated that there had not been a large amount of applications received so far and the closing date was 15th July, suggesting another push on social media may be beneficial. He added that he would also speak to local groups.

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He also pointed out that a previous donation given to an organisation had now closed down, and the items purchased would be returned to CGLMC. He asked if the board agreed to CGLMC passing these items to another local organisation instead. This was unanimously agreed.

There being no further business the meeting closed at 1900 hours.